

Contributions to the formation of export prices and the development of skills of the logistics professional.

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Submitted: 25-01-2021

Revised: 05-02-2021

Accepted: 08-02-2021

ABSTRACT: Globalization has allowed the reduction of spatial and border limits between nations. Stimulating the development of competition in the international market scenario. Making it necessary and vital for companies to know the processes involved in an international logistics operation. Additionally, companies must map and optimize their processes, aiming at maintaining quality and lower costs, in order to achieve greater competitive power in the face of international competition. Thus, the formation of export prices presents itself as an important skill to be developed by the professional working in international logistics. Demanding knowledge of the variables that form the costs and prices practiced in the import and export processes and the mastery of the logistics activities involved. In this article, conceptual models and mathematical formulations for obtaining international prices were developed, thus highlighting the importance of developing the skills of logistics professionals, who are intrinsically involved in such processes.

Keywords: Formation of export prices. Global supplies. Formation of costs and prices. International logistics. Logistics professional. Logistic skills.

I. INTRODUCTION

Logistics has become a key factor for increasing and maintaining the power of competitiveness, as well as becoming the integral differential of the strategies implemented by organizations, both at the national and international levels.

In fact, the search for efficiency through the application of techniques, operations strategies and international logistics with an emphasis on cost reduction and quality improvement has been demanding from companies and involving several aspects, such as:

- Brand strengthening;
- Increase and stability of market share;
- Loyalty and commercial partnership;
- Financial stability;
- Constant profitability.

With the complexity of forming export prices, most companies are overloaded with information, being aware of the impact of price decisions on their prosperity and growth.

Various services are provided to support the purchase and sale of goods, within the scope of the domestic market and for the global market. Among these services, those associated with product transportation stand out, in the various types of modes (road, rail, pipeline, waterway, airway) and in customs clearance operations (land borders, airports and ports), whether in an intermodality environment (as in Brazil) or multimodality (in developed countries). They involve the handling of various packages, such as sea and air containers, pallets, crates, boxes and bags, as well as storage and guard activities, and contracting national and international insurance. All of these aspects and characteristics are strategic factors for the success of any company's foreign trade policy.

According to Dua & Sinha (2019), Processes and Documentation are important components in a multimodal supply chain. In fact, especially in international business, the number of documents and the complexity of the processes are significant. This complexity affects the performance of a multimodal chain. The players, active in the international scenario, argue that the results of the performance of supply chains are affected by the bureaucratic system, lack of standardization and low skills of service providers in

matters related to the execution and documentation of processes. If the production process is relatively flexible, with producers mixing inputs based on price signals, the global trading system can be considered to involve “task” trading, with every bit of the global value chain being semi-autonomous. If, on the other hand, these value chains are relatively inflexible, so that goods are combined in a relatively fixed proportion with a limited price account, then trade is best seen as involving “Goods” with the various parties global value chain combined to create a single product, implying much greater interdependencies across the chain. (BAYOUMI, 2019).

The global economy is in the midst of major upheaval that affects the global supply chain strategy in all sectors. Today, companies face enormous pressure to restructure, redesign and rethink where and how products are produced, inputs are purchased and customer demand is met. The determinants of this change include all the usual factors, such as market volatility, cost differentials and interruption of technology. (MORRIS and HAU, 2020).

The objective, as in all supply chains, is to match supply with demand, but on a global scale. This is achieved through a hierarchy of decision that determine flows, productivity and material capacities at each manufacturing and storage location, as well as cash flows, costs allocated to flows and investments in technology. (MORRIS and HAU, 2020).

Currently, supply chains are increasingly dependent on information sharing, made possible by the automations and technologies that have recently emerged and are shaping companies supply chain models (KACHE and SEURING, 2017).

At the same time, information sharing implies a more considerable exposure of supply chains to various types of risks called “information risks” (RAJAGOPAL et AL., 2017).

In addition, there are uncertainties about government policies that affect international trade and local processes. This has led to the current situation in which we are facing a trade war, with governments seeking to optimize the domestic part of the supply chain that operate in their jurisdiction. At the same time, escorts are striving to optimize their specific global supply chain that operate in multiple jurisdictions and that generate extensive cross-border flows of goods, money, information and control. (MORRIS and HAU, 2020).

There is no doubt that companies with global supply chains have advantages. Companies with global supply chains are exposed to many of the same risks as companies that operate locally. However, companies with global supply chains are exposed to risks with greater consequences. Due to the various links in the network and the complexity of global supply chains, the company faces more risks. Thus, it appears that global supply chains have increased uncertainty, decreased transparency and visibility.

For Berg (2015). The contract for the international sale of goods between the buyer (for example, consignee) and the seller (for example, sender) includes an Incoterms rule that clearly indicates to the buyer and seller the tasks, costs and risks associated with transportation and delivery of goods in the container. As a result, one of these two parties is responsible for organizing container shipping.

According to Morris and Hau (2020), there are restrictions imposed by government policies in each country of operation. While many objective functions can be formulated for the problem of global supply chain strategy (for example, maximizing global profit after tax, maximizing corporate market value, increasing growth, etc.), most large companies also recognize that their global supply chains can act to mitigate the many risks they face when operating globally. These risks include exchange rate fluctuations, market demand and price volatility, uncertainties in trade policies and decisions made by the competition. The degree of global competitiveness – mostly achieved by scale production and distribution and the concept of market expansion - allows the search for markets that demand lower-cost products, which additionally value:

- The quality requested by the buyer;
- Competitive prices;
- Delivery conditions in the negotiation;
- Compliance with agreed deadlines;
- Commitment to delivery at the agreed location, appointed in the negotiation.

According to Morris and Hau (2020). These decisions jointly determine the initial cost for each customer's product / destination combination, as well as the total cost of ownership, which are essential for customer acceptance and market share. The compensation that must be considered include all fixed and variable costs, the revenues that generate overall profit after taxes, as well as

metrics related to customer satisfaction, service and competitive position. So, the main objective of this article is to characterize the importance of the logistics professional in the formation of international prices and, mainly, in the identification and determination of a conceptual model for the formation of international prices. The presented research makes use of the qualitative approach, as for the ends is of exploratory character and, as for the means, the study is based on bibliographic research. This work is structured in two more Sections: in Section 2. there is the theoretical foundation, with presentation and development of conceptual models, as well as, in its subsection 2.1. it develops the formulation of mathematical equations for the formation of international prices, thus allowing the basis of the conclusions of this research, and, in Section 3., are the conclusions of the article, followed by the bibliographic references used for the elaboration of the text.

II. THEORETICAL FOUNDATION

Price formation is one of the most important skills required of the Logistics professional, as they constitute and define the costs and prices to be practiced in international negotiations. Therefore, it is of paramount importance that the Logistics professional knows the entire structure and all the processes involved in the composition and formation of costs that may impact their price to be charged.

Export price tended to increase in importance, for several reasons, such as: saturation of markets; financial crises; and difficulty in increasing their demands, if they do not actively use prices as a tool to increase their competitive power.

It should also be noted that the information technologies attributed to Industry 4.0, according to Barreto et al (2017), will be used to lead to greater business transparency, making it more difficult for companies to establish and maintain price differences between markets. The

consequence of the occurrence of this scenario, with the reduction of retail prices and the shortening of product lifecycles, will be the increase in pressure for more sophisticated pricing practices, with faster return times.

According to IDB (Inter-American Development Bank) and WEF (World Economic Forum), (2019). Among the most important obstacles on the path to supply chain 4.0 are the lack of a clear business case, limited access to human capital, the disparate nature of technologies (premature obsolescence,

limited interoperability), internal organizational barriers (silos, fear of experimentation)), limited availability of transport infrastructure (from roads to ports and telecommunications), low efficiency of transport services (due to highly fragmented sector organization), delayed information systems at gateways and borders and complicated tax schemes and business regulations

To face these challenges, among the skills required of Logistics professionals, in addition to technical skills, said professional must have transversal skills, such as:

- Speed of reasoning;
- Perception for changing Scenarios;
- Act in multiple and different scenarios;
- Adaptability;
- Emotional stability in the face of crisis scenarios;
- Ethical and moral values;
- Update on new technologies;
- Leadership;
- Proactivity.

For the team working in Logistics, knowledge and definition of the entire product transport process will be essential, from its origin at the factory, through shipment terminals, warehouses and vehicles, to the location designated for the transfer of ownership to the customer. Errors or unidentified costs may cause negative impacts with measurement of losses to the operation, and, in some situations, cause the business to be unfeasible.

Thus, there is a need to adopt logistics activities with high levels of efficiency at international levels, seeking the use of international multimodal transport suitable for integration in a global supply chain. Therefore, it

is extremely important to have prior planning for each logistics operation and international operations, taking into account all the characteristic aspects of the production chain, observing the interests of the stakeholders involved.

Dua & Sinha (2018). Note that the quality of multimodal logistics, together with product offerings, determines the competitiveness of products in global markets. Corroborating this, it is known that, in developing countries, the logistics cost can constitute about 40% of the total landed cost. Thus, among other aspects, companies need to monitor the quality of transport (multimodal) and the cost of delivery.

There are several logistics factors that can lead to the success or failure of commercial transactions between exporters and importers.

Pay attention to the importance of controlling and minimizing the time involved in the operations of the international logistics system, which influences the formation of stocks, incorporating additional costs, reducing the desired profitability, and may even make trading impossible. Special attention must be given to the influence of the actions and requirements of public institutions that work in customs, linked to foreign trade processes, with a direct impact on the time of dispatch of export and import cargo.

Fundamental, too, is information about consumer markets, such as: cultural, religious and political habits, or buying habits, integration of the supply and distribution chain or season a period of consumption.

Such information allows to be observed, for example, which products, markets and times are interesting for sales negotiations, shipping and maintenance of stocks for consumption or for carrying out contingencies, allowing better quality and lower costs for commercialization.

In the case of global operations, there is still a great expectation when related to customs clearance, which depending on the characteristics of the product, the producing country and the country of destination, may suffer several impositions with reference to market, phyto-sanitary or other protectionism, which create tariff or non-tariff barriers, imposing release times beyond normality, which consequently will result in cost increases, and may even make their release unfeasible.

It is increasingly imperative to seek efficiency in processes, since the competitiveness factor, through the observation of the price / quality binomial, has become the most cruel of the variables to remain active in the market. This situation has forced the Logistics professional to acquire the necessary skills to identify the cost variables that influence the price position, or the desired profitability. It is important to identify these variables and take care of their inadequate controls so that they do not interfere with the progression of strategies for attracting new customers, for the growth or market maintenance of the organization.

A company tends to select a price that improves its profit, and for Dua and Sinha (2018), the price of products depends on internal and external factors. Internal factors include marketing objectives, marketing strategy and costs; while external factors include elasticity of demand, customer expectations, competitive products and government regulations. In

the domestic market, the price above the marginal cost is guided by the company's monopoly power for a given product, which is achieved through the product's differentiation strategy and its preference for consumers. In the case of international trade, the cost of Logistics plays an important role in the pricing of goods and the extent of its impact varies depending on the difference between the goods traded. Incoterms, short for International Trade Terms, were created by CCI, the International Chamber of Commerce in 1936 with the intention of standardizing the international commercial language, with regard to the obligations of the buyer / importer and the seller / exporter with regard to the place of delivery and the costs associated with each term. Incoterms are of paramount importance for the development of international operations, since when determining responsibilities, they establish understandings and dilute doubt that may be questioned or interpreted individually by one of the contractors.

Therefore, it is understood that both the seller and the buyer need to pay attention to the terms of Incoterms, mentioned as part of the sales contract; thus, in the event that international trade terms place a greater obligation on the seller, the seller will have to charge more to cover the added cost. In the event of an eventual error, it means that the seller must cover such surpluses, consequently reducing his own profits, and he may render unfeasible or lose a sale by pricing a high sale offer.

Dua & Sinha (2018). Highlight that the door-to-door service required a change from common Incoterms, such as free-on-board (FOB) and cost-insurance-freight (CIF), for on-site delivery (DAP) and delivery with payment paid (DDP), respectively. In this case, salespeople should plan to deliver the product from end to end instead of focusing on the door-to-door part of the delivery process. This involves planning multimodal logistics that includes multiple modes of transport, multiple nodes (terminals) and multiple stakeholders.

There are Terms, from specific Incoterms, used only for the movement of the product by waterway and other terms for transportation by various modes. Note that an Incoterm's incompatibility with a mode of transport will negate the intended agreement, and such an error will cause difficulties for the carrier, the insurer and the importer.

Depending on the modal selected, additional packaging may be necessary, and such costs, normally not expected with air or road freight, become routine with non-containerized sea freight. The various compensations within the transport potentially involve the choice of the modal, determining the choice of Incoterm, and, depending on which are the best transport arrangements, they help in the selection of carrier and consolidation options that, potentially, can compensate the time spent in these operations. The cost of transportation may involve several carriers, as in the case of ocean shipping, which, depending on the Incoterm selected, may include the loading of containers, the internal transport of the supplier to a port, the transport from the source of the port to the port, and land transport, from the destination port to the place declared by the buyer. Also included in the cost of transportation are the various ancillary fees, which are not limited to exchange adjustment factors, fuel adjustment factors, terminal

fees at the port of loading, terminal charges at the port of arrival, and forwarding charges. With regard to the formation of prices practiced at the international level, it should be noted that they are constituted by costs added to the operational and administrative procedures, determined according to the purchase and sale modality agreed in accordance with the International Trade Terms - Incoterms 2020 v (CCI - International Chamber of Commerce) applied to each negotiation. The formation of export prices, in essence, is based on the structure of Incoterms - International Trade Terms - and the HS - Harmonized System - of Tax Designation, which, in the Brazilian case, is expanded by the adoption of the NCM - Common Nomenclature Mercosur. For this reason, it is of utmost importance to know the variables involved in the composition of costs related to each product and each Incoterm, and consequently which is the place named for the transfer of ownership. They are in version 2020, with 11 Incoterms represented by three letters, as shown in Figure 1 and explained below.

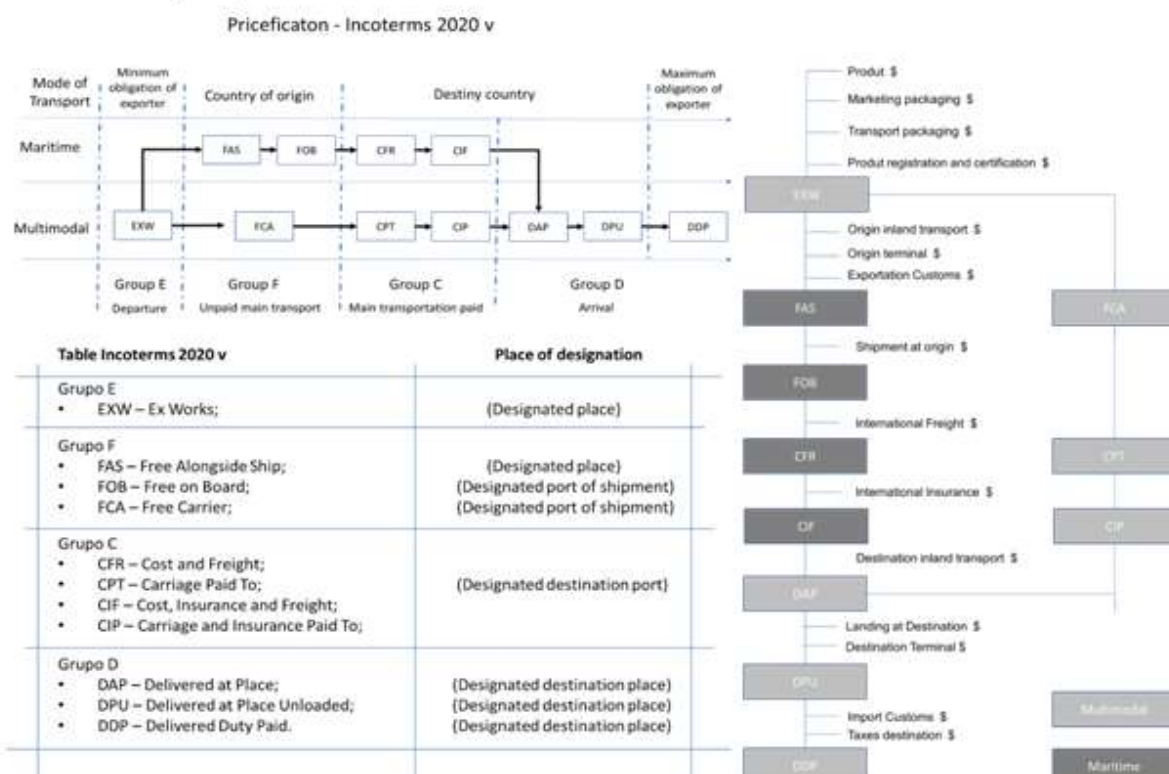


Figure 1 – Conceptual Model and Structure of Export Price Formation

Source: authors (2020)

Incoterms are not mandatory, however, from the moment they are mentioned in

the documents, they have legal force. They also undergo an analysis to confirm, define

and adapt their term every 10 years, thus allowing them to be updated and integrated with the needs of the market.

As described in Figure 1, Incoterms observe in their structure,

aspects of risks and costs associated with each of the terms, as presented and have rules defined as follows:

1st. EXW Term - Ex Works - This term determines the minimum obligation for the seller / exporter. It means: At Origin - Named place of delivery - Seller's Establishment.

Thus, the Seller / Exporter terminates his obligations, when delivering the cargo to his premises or to a location indicated by him, not cleared for export and not loaded in the transport vehicle. Although the aforementioned term determines that the seller / exporter is not responsible for loading the cargo in the transporting vehicle, he / she must deliver the cargo ready and in shipping conditions, according to the purchase and sale agreement.

2nd. Term FAS - Free Alongside Ship - This term is for exclusive use in water transport. It means: Free beside the ship - Named port of shipment.

Thus, the Seller / Exporter ends its obligations when delivering the cargo at the named port of shipment, on the side, next to the named ship and already cleared for export.

3rd. FOB Term - Free on Board - This term is for exclusive use in water transport. It means: Free on Board - Named Port of Shipment.

Thus, the Seller / Exporter ends its obligations by delivering the cargo stowed inside the named ship, at the named port of shipment and already cleared for export.

4th. Term FCA - Free Carrier - This term is for multimodal use. It means: Free at Carrier - Named Place of Delivery.

Thus, the Seller / Exporter terminates its obligations by delivering the cargo, already cleared, to the location designated in the country of origin, under the responsibility of the international carrier or another person appointed by the buyer / importer, to proceed with the boarding of the transport vehicle. International.

5th. CFR Term - Cost Freight - This term is for exclusive use in water transport. It means: Cost and Freight - Port of Destination Named.

Thus, the Seller / Exporter ends its obligations by delivering the cargo stowed inside the named ship, at the named port of shipment, being under its responsibility the contracting of international freight with the shipping company, as well such as export clearance.

6th. CPT term - Carriage Paid To - This term is for multimodal use. It means: Paid Transportation to - Named Place of Destination.

Thus, the Seller / Exporter terminates its obligations by delivering the cargo, already cleared, to the location designated in the country of origin, under the responsibility of the international carrier or another person appointed by the buyer / importer, to proceed with the boarding of the transport vehicle. international freight, being responsible for the contracting of international freight from the Carrier to the named destination.

7th. CIF Term - Cost, Insurance and Freight - This term is for exclusive use in water transport. It means: Cost, Insurance and Shipping - Named Destination Port.

Thus, the Seller / Exporter terminates its obligations when delivering the stowed cargo inside the named ship, at the named port of shipment, being under the responsibility of contracting international freight with shipping company, as well as insurance and clearance for export.

8th. Term CIP - Carriage Paid To - This term is for multimodal use. It means: Transport and Insurance paid up to - Named Place of Destination.

Thus, the Seller / Exporter terminates its obligations by delivering the cargo, already cleared, to the location designated in the country of origin, under the responsibility of the international carrier or another person appointed by the buyer / importer, to proceed with the boarding of the transport vehicle. international, being responsible for contracting international freight with the Carrier, as well as insurance with the Insurer, up to the named destination.

9th. Term DAP - Delivered at Place - This term is for multimodal use. It means: Delivered to Named Destination - Location to Named Destination.

Thus, the Seller / Exporter terminates its obligations when delivering the cargo to the buyer / importer's establishment, or at a location appointed by him, not unloaded from the transport vehicle and not cleared for import.

10th. DPU Term - Delivered at Place Unloaded - This term is for multimodal use. It means: Delivered at Landed Destination - Place at Landed Destination.

Thus, the Seller / Exporter terminates its obligations by delivering the cargo unloaded at the buyer / importer's establishment, or at a location named by him and not cleared for import.

11th. DDP Term - Delivered Duty Paid - This term determines the maximum obligation for the seller /

exporter. It means: DeliveredwithPaidRights - LocationatNamedDestination.

Thus, theSeller / Exporterterminates its obligationsbydeliveringthebaggage tothebuyer / importer's establishment, orat a locationnamedbyhim, alreadyclearedfor import. Where theseller / exporter does nothavethe legal conditionstocarry out importcustomsclearance, heisunableto use thatterm in salesnegotiations for Braziliancompanies.

The importancethatcompaniesattachtotheformationofinternationalprices, help tojustify systematic approaches relatedtosuchformation. Factors such as thestrategicpricingpolicyofcompanies, ortheinternationalcommercialexperience, informationcollectedfromdistributors / suppliersandtheirownsales force, allowcompaniestoorientthemselveson making pricedecisions. Thus, at its base, no technicalortechnological position for such a decisionis envisaged. In thenextsection, mathematical models are presentedtocollaborateonthisproblemofdecidingwhichIncotermwouldbemostinteresting for a givensituation.

2.1. FORMULATION OF EQUATIONS IN THE FORMATION OF EXPORT PRICES

In thecomposition for theformationofprices, there are some models that, for themostpart, are complementary. In Figure 2., analternativemathematical model for theformationofexportpricesispresented.

The models for pricing are stronglybasedontheadoptionof Incoterms. However, it shouldbenotedthattheadoptionofIncotermsisnotmandatory, thatis, dealers, whetherthebuyerorseller, canpracticeothertermsofsale, butsuchconditions must havetheirformalizationsupportedbycontractslegally acceptedbythedealers.

For thedevelopmentofthedecisionsupport model, onwhichIncotermtocchoose, the Mark-up methodwasused for its constitution, as it isunderstoodthatthismethodis more effective. Thisflexibilityisparticularlyattractive in environmentswhen it isdesiredtoinferthe complete distributionofthe mark-up betweencompaniesandproducts over time in differentmanufacturingsectors.

Withtheobservedprices, one candirectlyrecoverthe marginal costsofthe mark-up estimates. (LOECKER et AL, 2016).

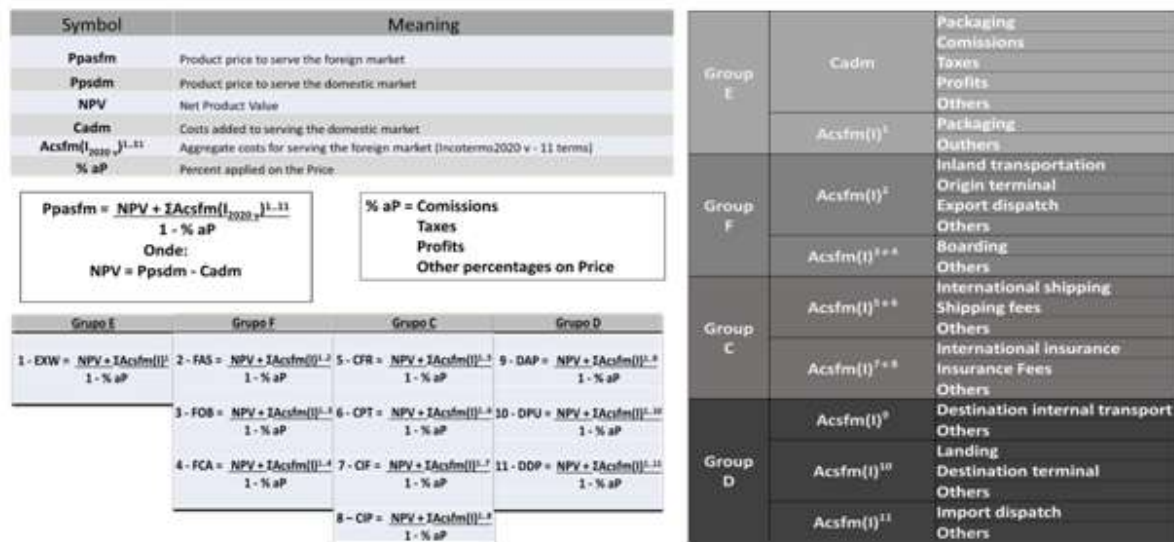


Figure 2 –Mathematical Model for Export Price Formation

Source: authors (2020)

The NPV - Net valueoftheproduct, includes themischaracterizationofthenationalproduct, constitutingorcharacterizing it in a productadaptedtothedemandinginternationalmarket. As shown in Figure 2., thevariablesthat make

upthepricesoftheproduct in servingthedomesticmarket are excluded, considering its net valueandadding, shortlythereafter, thevariablesthat make

up the price to meet the negotiated demand in the international market.

In Figure 2, the mathematical model, presents a derivation of formula equated according to each negotiated term, however, the formula was idealized as a generic form of the export price formation equation, as explained below:

$$P_{pasfm}(I)^{1..11} = \frac{(P_{psdm} - C_{adm}) + \sum Acsfm(I)^{1..11}}{1 - \% aP} \quad (1)$$

Replacing $(P_{psdm} - C_{adm})$ por NPV, lies:

$$P_{pasfm}(I)^{1..11} = \frac{NPV + \sum Acsfm(I)^{1..11}}{1 - \% aP} \quad (2)$$

Note

that each Incoterms Term is characterized according to the cost made up to the place designated for the transfer of ownership of the product, therefore, for each term there is the sum of the costs up to that term and consequent place of transfer.

- EXW Term (I) 1 - Seller / Exporter bears all expenses until the cargo is delivered to your premises or at a location indicated by him.

Although the aforementioned term determines that the responsibility for loading the cargo in the carrier vehicle is not the seller / exporter's, it must bear the costs for the delivery of the cargo ready and in shipping conditions, according to the purchase and sale agreement, assuming this forms costs and risks inherent to the operation:

$$P_{pasfm}(I)^1 = \frac{NPV + \sum Acsfm(I)^1}{1 - \% aP} \quad (3)$$

- FAS Term (I) 2 - Seller / Exporter bears the expenses until the delivery of the cargo at the named port of shipment, next to the side of the named Ship and with the expenses with the effective clearance for export.

In this term, the buyer / importer bears the costs for hiring international sea freight, being responsible for sending to the seller / exporter, the booking (placere reservation), with the name of the ship, designated port of shipment and expected date of shipment:

$$P_{pasfm}(I)^2 = \frac{NPV + \sum Acsfm(I)^{1..2}}{1 - \% aP} \quad (4)$$

- FOB Term (I) 3 - Seller / Exporter bears the costs until delivery of the cargo stowed inside the named Ship, at the named port of shipment and with the costs of effective clearance for export.

In this term, the buyer / importer bears the costs for hiring international sea freight, being responsible for sending to the seller / exporter, the booking (placere reservation), with the name of the ship, designated port of shipment and expected date of shipment:

$$P_{pasfm}(I)^3 = \frac{NPV + \sum Acsfm(I)^{1..3}}{1 - \% aP} \quad (5)$$

- FCA Term (I) 4 - Seller / Exporter bears the expenses until the cargo is delivered to the international carrier or another person appointed by the buyer / importer, so that the international transport vehicle can be loaded.

In this term, the buyer / importer bears the costs for hiring international sea freight, being responsible for sending to the seller / exporter, the booking (placere reservation), with the name of the ship, designated port of shipment and expected date of shipment:

$$P_{pasfm}(I)^4 = \frac{NPV + \sum Acsfm(I)^{1..4}}{1 - \% aP} \quad (6)$$

- CFR Term (I) 5 - Seller / Exporter bears the costs until delivery of the cargo stowed inside the named Ship, at the named port of shipment and with the costs for contracting international sea freight:

$$P_{pasfm}(I)^5 = \frac{NPV + \sum Acsfm(I)^{1..5}}{1 - \% aP} \quad (7)$$

- CPT Term (I) 6 - Seller / Exporter bears the costs until delivery of the cargo to the international carrier and the costs for hiring international freight:

$$P_{pasfm}(I)^6 = \frac{NPV + \sum Acsfm(I)^{1..6}}{1 - \% aP} \quad (8)$$

- Term CIF (I) 7 - Seller / Exporter bears the costs until delivery of the cargo to the international carrier, with the costs for contracting international sea freight and with the costs with International Insurance:

$$P_{pasfm}(I)^7 = \frac{NPV + \sum Acsfm(I)^{1..7}}{1 - \% aP} \quad (9)$$

- Term CIP (I) 8 - Seller / Exporter bears the costs until delivery of the cargo to the international carrier, with the costs for hiring international freight and with the costs with International Insurance:

$$P_{pasfm}(I)^8 = \frac{NPV + \sum Acsfm(I)^{1..8}}{1 - \% aP} \quad (10)$$

- DAP Term (I) 9 - Seller / Exporter bears the costs until delivery of the cargo

at the buyer / importer's establishment, or at a location named by him:

$$P_{pasfm}(I)^9 = \frac{NPV + \sum Acsfm(I)^{1..9}}{1 - \% aP} \quad (11)$$

• Term DPU (I)¹⁰ - Seller / Exporter bears the costs until delivery of the cargo landed at the buyer's / importer's establishment, or at a location named by him:

$$P_{pasfm}(I)^{10} = \frac{NPV + \sum Acsfm(I)^{1..10}}{1 - \% aP} \quad (12)$$

• Term DDP (I)¹¹ - Seller / Exporter bears the expenses until delivery of the baggage at the buyer / importer's establishment, or at a place named by him, cleared for import and with all taxes levied for nationalization paid:

$$P_{pasfm}(I)^{11} = \frac{NPV + \sum Acsfm(I)^{1..11}}{1 - \% aP} \quad (13)$$

According to Dua and Sinha (2018), there are several approaches to product prices in global markets, including cost-based pricing, demand-based pricing, competition-oriented pricing, product line-oriented pricing, proposal pricing, pricing based on accessibility, and differentiated pricing.

The cost-based approach includes methods such as Mark-up Price (Cost plus Pricing), Absorption Cost Pricing, Return Pricing Destination Rate and Marginal Cost Pricing. This is detailed in the sequence:

• In the Mark-up price, the price of the product is defined by adding a specific margin to its own cost, which varies depending on the product, the market and the organization's policy.

This technique is based on the hypothesis that the demand is imprecise, but with precision in costs. Thus, the desired mark-up is added to costs,

adjusting the price,

adjusted taking trial and error into account. The

objective is to adjust the profit for a short and medium term planning horizon,

not sacrificing sales for an excessively high price;

• Prices based on demand can be classified into two types: skimming pricing - in which the organization aims to practice high prices in the phase of introducing the product into the market and in pricing based on the penetration of the product in the market, thus seeking a great market penetration, through relatively low prices;

• The price determined by the marginal cost, aims to increase the contribution to the fixed cost;

• Prices based on competition, premium prices, discount prices and parity / variable rate prices are the methods available for this pricing technique. When an organization presents a diversified variety of products, which are grouped into product lines, then the total costs and the desired total profits of the entire product line form the price;

• The absorption cost price is the pricing method that is based on the estimated unit cost of the product at the normal level of production and sales demand;

• The auction price is based on the constitution of the price, where they are fixed based on the values offered by the claimants;

• Pricing based on accessibility intends that the demanding target audience is in a position to buy the product;

• Differentiated pricing, adopts the criterion, of different prices for the same product, for different zones / areas of the demanding market.

Figure 3 presents an example of the calculations for the formation of prices, considering the NPV - Net value of the product and the Incoterms 1 - Exw; 2 - FAS; and 3 - FOB.

Figure 3 – EXW pricing example to FOB

Price Formation - Example		Values		
Aggregates	Costs	ProdM	\$ 57.78	
		(-) Packaging	\$ 1.00	
		(-) Commissions 5%	\$ 2.89	
		(-) Taxes 30%	\$ 17.33	
		(-) Profits 20%	\$ 11.56	
	(-) Other Variables	\$ 0.00		
	NVP (unit)		\$ 25.00	
	NVP (changed)		\$ 500,000.00	
	Acctm(I) ¹	(+) Packaging boxes pallets	\$ 40,000.00	
		(+) Other Variables	\$ 0.00	
ΣAcctm(I)¹		\$ 50,000.00		
(+) Commissions 5%		\$ 55,000.00		
(+) Taxes 0%		\$ 0.00		
(+) Profits 45%		\$ 495,000.00		
1 - EXW = PprodM(I)¹ × NVP + ΣAcctm(I)¹		\$ 1,100,000.00		
1 - % aP				
Origins	Acctm(I) ²	(+) Transportation	\$ 19,000.00	
		(+) Terminal	\$ 30,000.00	
		(+) Export Dispatch	\$ 1,000.00	
		(+) Others	\$ 0.00	
		ΣAcctm(I)²	\$ 60,000.00	
(+) Commissions 5%		\$ 60,000.00		
(+) Taxes 0%		\$ 0.00		
(+) Profits 45%		\$ 540,000.00		
2 - FOB = PprodM(I)² × NVP + ΣAcctm(I)²		\$ 1,200,000.00		
2 - % aP				
Calculation Memory				
ProdM = \$ 57.78 Internal market Aggregates Packaging = \$ 1.00 = \$ 1.00 per units 10 units Commissions = 5% × \$ 57.78 = \$ 2.89 per units Taxes = 30% × \$ 57.78 = \$ 17.33 per units Profits = 20% × \$ 57.78 = \$ 11.56 per units Others = \$ 0.00 = \$ 0.00 per units ECosM = \$ 1.00 + \$ 2.89 + \$ 17.33 + \$ 11.56 + \$ 0.00 = \$ 32.78 per units NVP (unit) = ProdM + ECosM = \$ 57.78 + \$ 32.78 = \$ 90.56 per units NVP (changed) = NVP (unit) × Traded quantity = \$ 25.00 × 20,000 units = \$ 500,000.00 Foreign Market Aggregates Packaging = \$ 40,000.00 = 2,000 boxes × \$ 20.00 per box = \$ 40,000.00 10 containers Pallets = 2,000 boxes × 200 pallets × \$ 50.00 per pallet = \$ 10,000.00 10 containers Other Variables = \$ 0.00 Acctm(I) ¹ = Packaging + Other Variables = \$ 40,000.00 + \$ 10,000.00 + \$ 0.00 = \$ 50,000.00 aP = Commissions + Taxes + Profits = 0.05% + 0.00% + 0.45% = 0.50%				
Data service internal market ProdM = \$ 57.78 Packaging = cost \$30.00 per box, capacity of 10 units per box Commissions 5% on the price of the product Taxes for sale domestic market, totaling 30% on price practiced Expected profits 20% of the price charged Do not have other Cost Variables Data service foreign market - Acctm(I) ¹⁻² Negotiated quantity - 20,000 units Utilization Packaging = cost \$20.00 per box, capacity of 10 units per box cost \$50.00 per pallet, capacity of 10 boxes per pallet Transport capacity Trailers with capacity for 10 Pallets Containers com capacity para 10 pallets Variables application mark-up Commissions 5% on the price of the product Taxes for sale foreign market = 0.00 Expected profits 45% of the price charged Cost Door / Port Transportation \$50.00 per Cart Terminal Source Cost \$1,500.00 per container Export Customs Clearance \$1,000.00 per process Boarding \$500.00 per container				
1 - EXW = PprodM(I) ¹ × NVP + ΣAcctm(I) ¹ = \$ 500,000.00 + \$ 30,000.00 = \$ 1,100,000.00 1 - % aP = 0.50% Transports = 200 pallets = 20 trucks × \$ 950.00 = \$ 19,000.00 10 pallets Terminal = 200 pallets = 20 containers × \$ 1,500.00 = \$ 30,000.00 Export Dispatch = \$ 1,000.00 per processes × 1 process = \$ 1,000.00 Others = \$ 0.00 Acctm(I) ² = ΣAcctm(I) ¹ + Transporte + Terminal + Despacho Exporta + Otros = \$ 50,000.00 + \$ 19,000.00 + \$ 30,000.00 + \$ 1,000.00 + \$ 0.00 = \$ 100,000.00 2 - FOB = PprodM(I) ² × NVP (changed) + ΣAcctm(I) ² = 2,000,000.00 + \$ 1,200,000.00 = \$ 3,200,000.00 2 - % aP = 0.50% Boarding = \$ 500.00 × 20 containers = \$ 10,000.00 Others = \$ 0.00 Acctm(I) ² = ΣAcctm(I) ¹ + Boarding + others = \$ 100,000.00 + \$ 10,000.00 + \$ 0.00 = \$ 110,000.00 3 - FOB = PprodM(I) ² × NVP (changed) + ΣAcctm(I) ² = 2,000,000.00 + \$ 110,000.00 = \$ 2,110,000.00 3 - % aP = 0.50%				

Source: authors (2020)

At the end of this section, it can be said that the well-formed price allows the organization to achieve the expected gains and without setbacks, also expanding the power of competitiveness and allowing the negotiation to develop in an ethical environment and committed to commercial loyalty.

III. CONCLUSIONS

Globalization has stimulated competition between organizations and countries in the face of the international markets scenario, and, as a consequence, there has been a reduction in spatial and border limits between countries.

In this context, the knowledge about international supply chains, aligned with Incoterms, assumed a great deal of relevance, as it started to determine and identify, which variables are attributed to each term, within a sequential and cumulative structure, determined by the location of transfer of information. ownership of traded products.

It is worth remembering that the Logistics professional, in the search for lower costs, must have knowledge to carry out operations and price formation, the benefits granted by the Trade Agreements, the tax benefits on specific operations linked to the product, the country, or to the segment in which they are traded, as for example, the Ex-Tariff, or reduction of the import tax,

which is granted to products that do not have similar national production and generate economic and social consideration for the country.

Importance should be given to the observation of conceptual and mathematical models for the formation of international prices, as well as, for the knowledge and mastery of techniques in the formation of the component costs of price to be practiced and that include in their structure all the variables dominated by the professional of competent logistics.

In this same line of reasoning, that is, in this search for processes that generate lower costs, the Logistics professional, also, must have knowledge in relation to customs clearance and especially, the special customs regimes that, in their core, generate benefits in reducing, suspension or tax exemption on imported or exported products, minimizing the costs involved and thus increasing the power of competitiveness and, consequently, the level of economic and social development of the country.

Finally, it is expected that the Logistics professional understands the importance of his insertion in this scenario and, mainly, his importance for the development of necessary skills for a good formation of prices, allowing the organizations and countries involved, to conquer advantageous positions compared to international competitors.

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**International Journal of Advances in
Engineering and Management**

ISSN: 2395-5252



IJAEM

Volume: 03

Issue: 01

DOI: 10.35629/5252

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